



**S3 Housing Connect**  
**Zoom Meeting Agenda**  
September 9, 2021  
4:00 p.m.  
*See Email Instructions*

AGENDA

- I. Welcome, Mission Statement, *Tamara Brogan, Chair*
- II. Consider Approval of S3 Housing Connect Bylaws Revision, *Tamara Brogan*
- III. Success Story, *Darla Molina Shoults*
- IV. Understanding the Balance of State and Regional Processes for ESG and COC funding, *Brian Alexander, NCCEH*
- V. Eviction Moratorium Updates, *Kerry Bashaw*
- VI. Discussion about Cow Patty Bingo Event Funds, *Karen Kennedy*
- VII. S3 Visioning Exercise Update, *Stan Holt*
- VIII. Committee Reports:
  1. Services
  2. Housing
  3. Community Outreach and Engagement
  4. Advocacy
- IX. Closing Remarks and Adjourn

**Mission Statement:** *S3 Housing Connect* seeks to bring together the needed resources in Sanford and Lee County to create a coordinated and comprehensive approach ensuring that homelessness is prevented whenever possible, or is otherwise a rare, brief and non-recurring experience.

***S3 Housing Connect***  
**Draft Revisions- August 2021**

**ARTICLE I: Mission Statement** – *S3 Housing Connect* seeks to bring together the needed resources in Sanford and Lee County to create a coordinated and comprehensive approach ensuring that homelessness is prevented whenever possible, or is otherwise a rare, brief and non-recurring experience.

**ARTICLE II: Members** - Membership with *S3 Housing Connect* is divided into two distinct roles:

**Voting Members will:** make the final decisions regarding policy and program recommendations to elected officials, plan and implement community activities, expand and maintain an active and diverse membership, and identify additional resources necessary to address homelessness in alignment with the community strategy and federal, state and local regulations.

There will be no fewer than 13 members and no more than 21 Voting Members. New Voting Members will be added each year based on the recommendations of the Nominations Committee (see description).

**Non-voting Members** will include elected officials and members of the city staff and county administrative staff who are supporting the voting members and *S3 Housing Connect*.

**ARTICLE III: Officers** The Voting Members shall elect a Chair and Vice-Chair. The duties of each officer shall be as follows:

**The Chair** shall perform such duties as leading all *S3 Housing Connect* meetings, setting the agenda for *S3 Housing Connect*, and other duties incidental to the office of Chair. The Chair shall serve as an ex-officio member of all standing committees.

**The Vice-Chair** shall be a member of *S3 Housing Connect* and preside at meetings in the absence of the Chair, and shall serve in the role of the Chair in case of the resignation or dismissal of the Chair until a new Chair is installed. The Vice-Chair shall perform such duties incident to the office of Vice-Chair and such other duties as may be requested by *S3 Housing Connect*.

**Election of Officers** – Office of Chair and Vice-Chair shall be selected from the membership of the voting members of *S3 Housing Connect* and shall be elected annually at the June meeting. Each officer shall be elected by a majority vote of the voting members of *S3 Housing Connect* with the first poll being the election of the Chair and then Vice-Chair. Vacancies in either office shall be filled immediately by the same election procedure.

**Terms of Officers** – Officer terms shall be for one (1) year.

**ARTICLE IV: Meetings** - *S3 Housing Connect* shall meet no less than eight (8) times per year to conduct a general meeting.

Scheduling - *S3 Housing Connect* shall establish a schedule of dates and times for regular meetings. *S3 Housing Connect* may conduct any business at a regular meeting, whether or not such business is on the agenda in consideration of all matters.

*S3 Housing Connect* shall routinely hear reports from the committee liaisons, and offer encouragement, support, and guidance to their work.

#### Voting, Quorum, and Participation

- The presence of a simple majority of the Voting Members of *S3 Housing Connect* shall be a quorum and sufficient to conduct business at any meeting of *S3 Housing Connect*.
- Any motions brought forward for a vote are approved by simple majority of voting members present. All official votes of *S3 Housing Connect* shall be recorded. If prior arrangements are made, Voting Members may call in to vote on a particular motion.
- There may be a rare circumstance when a decision needs to be made between monthly meetings. If that is the case, the City of Sanford support staff, with the approval of *S3 Housing Connect's* Chair and Vice Chair, will send the motion and background information by email. A majority of voting members approving the motion will constitute passage of the motion. The motion will be recorded in the minutes of the next scheduled monthly meeting.
- Member Attendance - Attendance is essential to the success of this initiative and members are expected to participate in the majority of meetings. More specifically, members are expected to participate in at least 75% of the meetings as scheduled within each calendar year.

Virtual Meetings- Virtual meetings and conference calls can be held by *S3 Housing Connect* and Committees in lieu of regular meetings, and any other meetings when circumstances will not allow for an in-person meeting to be held. When voting is required in a virtual meeting or conference call the Chair presiding over the meeting will successively call on the voting members present to receive their individual votes. The individual votes will be tallied by the City of Sanford support staff. If a secret ballot is conducted, the motion will be made in the virtual meeting chat box or direct message to the City of Sanford support staff.

**ARTICLE V: Termination** - A voting or non-voting member may resign at any time by giving written notice of intention to Chair. When a voting or non-voting member is absent for three (3) consecutive meetings without notifying the chair, the Chair shall advise *S3 Housing Connect* and the voting members will vote to retain or remove the member, by a majority vote.

**ARTICLE VI: Vacancies** - Vacancies which occur as a result of resignation or removal, shall be filled by election by *S3 Housing Connect* with nominations by either a designated nominating committee or from the floor.

**ARTICLE VII: Committees** - There shall be one standing committee for *S3 Housing Connect*,

the Nominations Committee. The remainder of the committees will be ad hoc committees.

**Nominations Committee:** The Nominations Committee will be the only standing committee for S3 and will meet at least once every year to consider nominees for membership in S3 and to ensure that the values of inclusion and diversity are represented in the Voting Membership.

The Nominations Committee shall be made up of the newly elected Chair and Vice Chair of S3, along with elected officials and the City and County staff supporting the Voting Members.

To ensure representation, the following criteria shall serve as a guide, but not a requirement:

- Between 6 - 8 nonprofit organizations representing health, education, human services and religious organizations.
- Between 4 - 6 public sector organizations
- Between 1 - 3 private sector representatives
- Between 1 - 3 individuals with lived experiences of homelessness
- Between 1 - 3 representatives from the health care sector, including mental health care
- Between 1 - 3 private citizens

The Voting Membership shall be configured in a way that the total number does not exceed 21.

Only one member may represent an organization and its interests. If a second individual who is a Voting Member has a connection to an organization represented on *S3 Housing Connect*, that member may need to acknowledge a potential conflict of interest (see below).

Each year, the Nominations Committee will encourage current voting members to continue serving as voting members of S3. The Nominations Committee will identify potential prospects. The Nominations Committee will design a process for reviewing and recommending prospects to the current Voting Members of S3. The Nominations Committee will bring a diverse slate of prospective voting members to be approved by the voting members.

**Ad Hoc committees:** will be created by the Voting Members during regular planning activities of *S3 Housing Connect*. These committees may include, but will not be limited to the following:

- Low Barrier Shelter Committee
- Service Provision Committee
- Housing Committee
- Community Engagement Committee
- Resource Development Committee
- Data and Metrics Committee

These committees are intended to research and develop proposed activities and recommendations for the larger body. Participants for the committees are recruited informally, and presented for recognition to the larger body by the Committee Liaison or Committee Chair. Each committee shall have at least one voting member of *S3 Housing Connect* participating

Committees shall meet and adopt a schedule for meetings to complete their tasks as identified.

Although flexible scheduling is allowed, subcommittees shall meet regularly so as to provide needed input to *S3 Housing Connect*.

Each committee will have one liaison and one chairperson (could be the same person) voted on by the committee. The liaison, or their appointee, will be responsible for reporting the progress of the committee back to the overall *S3 Housing Connect*. The chairperson, or their appointee, will be responsible for leading the meetings and creating meeting agendas.

**ARTICLE VIII: Conflict of Interest Policy** A member or officer of *S3 Housing Connect* has a conflict of interest if the Member or Officer has existing or potential financial or personal interests which impair or might reasonably appear to impair the exercise of independent, unbiased judgment in the discharge of his or her responsibilities to *S3 Housing Connect*. The conflict exists if the personal or financial interest is held by the member or officer or by a family member (spouse, parents, siblings, children, or other close relative), or any organization in which the member or officer (or family member) is an officer, director, volunteer, employee, partner, trustee or controlling stockholder. An officer or member shall disclose a potential or existing conflict of interest to S3 and shall not vote on or participate in (except to furnish information) the consideration of any matter in which he or she has a conflict of interest.

**ARTICLE IX: Changes to the Bylaws-** As it may be necessary at times to make revisions to the bylaws concerning members, standing committees, and other relevant items, proposed changes shall be submitted in writing to *S3 Housing Connect* by the Chair, or the Chair's designee, at least one month prior to members voting on the recommended revisions. Approval of proposed changes must have the support of at least 2/3 of all Voting Members.

**These Amended and Restated Bylaws were approved and adopted by *S3 Housing Connect* as of the 9th day of September, 2021.**

## **What is the future impact that the S3 Network can have on**

### **INDIVIDUALS - help people experiencing homelessness to find support, resources and safe shelter**

- Helps them find resources
- Invited individuals to volunteer at the various shelters, OMI, BOLM, Navigation Center
- Collaborate with client network, network with other agencies to help clients
- Ask if each individual is aware of homelessness and the resources
- Make sure individuals have effective resources and help
- Helping individuals to obtain the services they need.
- For me individually, new to the city, nonprofits and the homeless situation I have made many connections that have helped me understand the issue and make connections within the Sanford community.
- Providing wraparound services coordinated across agencies

### **ORGANIZATIONS - coordinating and collaborating with each other to ensure that people experiencing homelessness get the services they need**

- Helps us Collaborate. Find new ideas. Help clients more at each organization.
- Offer to speak to various organizations to bring awareness to them
- Give them an opportunity to be involved with the community
- Holistic approach through collaborations
- Other organizations can direct agencies towards resources
- We offer collaborative efforts in identifying & addressing issues in the community
- Good model for effectively coordinating various assist resources; avoid duplication of services; make needs known to local government to assist organizations
- Navigation center excellent in person meeting place for exchanging ideas with folk from various organizations
- Let's put together a narrative or an elevator pitch to tell the story of S3, our mission and what we do, the impact it has and what we need.

### **COMMUNITY - stronger, wiser, and more efficient with resources**

- For the community with all the agencies working together we have a greater impact. We need to get the word out to the community.
- Stronger community
- Better use of our resources
- Awareness of what we can do together vs. individual agencies, Collaboration emphasis.
- Bring awareness and invite to tours of shelters, attendance at S3 meetings, Navigation Center
- Involve city council members and county commissioners
- Reduce stigmatism of homelessness
- Advocacy to elected officials & other organizations on reacting to the issues
- From Max Dolan--able to coordinate NC360, NC serve and 211 to look for solutions to individual needs